



Building professionalism in project management.™



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elcome to the Project Management Institute (PMI®). When you join PMI, you become connected with tens of thousands of other project management practitioners as part of the world's leading not-for-profit professional association for project management. PMI has been dedicated to the advancement of the profession of project management and the development of the body of project management knowledge since 1969. PMI is recognized worldwide for setting global project management standards and as the certifying body for Project Management Professionals (PMP®). The extraordinary growth of project management as a professional discipline and the number of its practitioners around the world is due in large part to the energy and broad range of programs, products and services offered by PMI.

PMI is also your path to success in this dynamic and challenging career. Membership in PMI opens a new realm of professional development, project management certification, networking, training and educational resources for you. And it provides an opportunity for you to contribute to the advancement of the profession.

Whatever the environment in which you practice—business, government, nonprofit or another—your membership in PMI will be a valuable and rewarding milestone on your road to greater and continuing success in the project management profession.

Professional Development and Certification

One very effective way to advance to the vanguard of the dynamic profession of project management—and remain there—is through regular professional development that continues throughout your career. Distinguishing yourself as an experienced practitioner by becoming certified within your profession is important too. PMI provides myriad opportunities for ongoing professional development and offers the world's most recognized and valued project management certification—the Project Management Professional (PMP).

Professional Development

PMI's SeminarsWorld™ programs are scheduled around the world and throughout the year. PMI offers a broad variety of topics, from basic to advanced, in areas such as core project

management competencies, people and leadership skills, tools and techniques, specific application areas and strategic applications.

PMI's Annual Seminars & Symposium

is the largest, most prestigious project management event in the world. For more than 30 years, it has offered practitioners of project management the opportunity to learn about the latest trends and the newest tools and techniques in the profession. Attendees hear from world-class keynote speakers and typically more than 100 presenters covering the gamut of project management issues and practices. They also can see the latest products, services and software applications in exhibits from scores of companies dedicated to serving the project management marketplace.



e-Learning—defined as anything delivered, enabled or mediated by electronic technology for the explicit purpose of learning—is one of the latest ways to keep up with new knowledge, tools, techniques and practices in a fast-evolving discipline like project management. PMI develops e-learning resources for its members, and focuses on development and delivery of short, just-in-time, just-when-needed modules to enable individuals working in project management to develop or refresh their knowledge and skills.

To further supplement project management education in general, and to enhance the professional development of PMPs in particular, PMI developed the **Registered Education Provider (R.E.P.) Program**. This program provides PMI members, PMPs, and other individuals in project management with access to hundreds of qualified providers of project management professional development activities and learning products.

Component organizations—PMI Chapters, Specific Interest Groups (SIGs) and PMI Colleges—extend PMI's complex of professional development options for members. More than 200 PMI Chapters in over 60 countries provide members face-to-face contact with peers from a variety of organizations and industries, and a network of expertise in their local areas. PMI Specific Interest Groups offer members global networking opportunities with peers who share similar interests. Currently, PMI has more than 35 SIGs and the number continues to grow each year. PMI Colleges are knowledge-based components that focus on an application area or specific body of project management knowledge.

PMI's **Project Management Basic Knowledge Assessment** measures basic but essential project management knowledge in the areas of principles, theories, terminology, facts



and specific elements of project management. It is designed as a resource for: individuals who want to determine their current level of project management knowledge; organizations that need to determine their employees' fundamental project management knowledge; project management training providers; and companies having an organization-sponsored certification program. This 100 multiple-choice question assessment is available online via the PMI Web site.

Certification

The Project Management Institute Certification Program was created to develop, maintain, evaluate, promote and administer a rigorous, examination-based, professional certification program of the highest caliber. PMI's Certification Program Department has the distinction of being the first professional certification program department in the world to attain ISO 9001 recognition.





PROFESSIONAL DEVELOPMENT AND CERTIFICATION (CONTINUED)

PMI professional certifications are widely recognized and accepted by organizations throughout the world as evidence of a proven level of knowledge and expertise in project management.

Certification provides a structured method of professional growth that is likely to result in personal and career enhancement as well as greater project management knowledge and skills.

To achieve any of PMI's certifications, candidates must satisfy all educational and experiential requirements as established by PMI, and must demonstrate an acceptable and valid level of understanding and knowledge about project management as tested by a rigorous examination.

To be a **Project Management Professional (PMP)** is to hold the profession's most distinguished and valued certification. PMI supports the ongoing professional development of PMPs and the maintenance of their certification through its Professional Development Program. As a certified Project Management Professional, you proudly join the ranks of a successful group of practitioners who are enriching and advancing their professional careers.

The **Certificate of Added Qualification (CAQ™)** is an industry-specific program for PMPs. The Program's primary objectives are to identify the industry-specific knowledge and skills beneficial to PMPs practicing project management in that industry and to ensure that those PMPs who attain CAQ credentials demonstrate industry-specific knowledge and skills.

The **Certified Associate in Project Management (CAPM™)** is intended for practitioners who provide project management services, but who are still relatively young in their level of project management experience.

The CAPM candidate will be a project management practitioner who has demonstrated fundamental project management knowledge and experience by supporting projects using project management tools, techniques and methodologies.

Like the PMP, the CAPM credential can benefit a practitioner's professional development, employment and/or project assignment opportunities and personal recognition.

Advancing the Profession

Since its earliest days PMI has been the leader in developing the project management body of knowledge and forging a path for the project management profession. Today, project management can be found in industries from construction and information systems to healthcare, financial services, education and training. Such diverse industry applications and widespread acceptance on a global level are helping to usher project management into the realm of a true “profession.”

PMI Research Program

PMI is recognized worldwide as the primary source of knowledge and wisdom in the field of project management. The Institute’s Research Program focuses on inspiring the direction of project management research to advance new and expanded knowledge for and about the project management profession, its members and their practice of the profession. Additionally, the program recognizes the role of this research in forming a framework and foundation for the development of project management standards and other professional products.

PMI advances the Research Program goals in a number of ways:

- Through PMI Research Conferences convened to bring together academics and others with a strong interest in project management research. At these conferences attendees share papers, ideas and experiences, and discuss past, current and future research through a series of presentations, panel sessions and networking events with colleagues. Other venues for presenting research results also are provided.
- Through open working sessions conducted at events such as the annual Seminars and

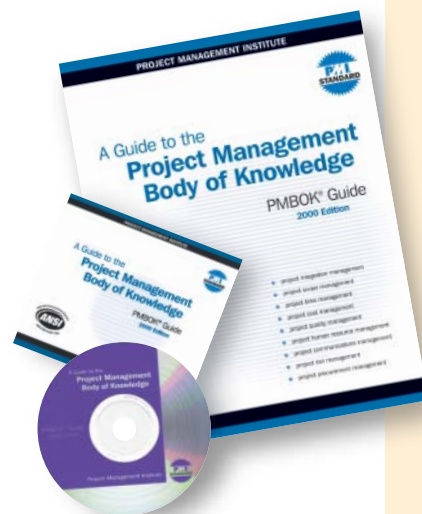
Symposium. These sessions are designed to facilitate exchange of needs and solutions among interested professionals.

- Through partial sponsorship of external research by academics and others with funding from PMI and/or the PMI Educational Foundation.
- Through projects aimed at understanding professional needs, capturing current practices and assessing the future.

PMI Standards Program

The PMI Standards Program fosters worldwide excellence in the practice of project management through standards that are widely recognized and consistently applied. Its purposes are to develop standards for the profession that are valued by PMI members and the global marketplace and to assist in improving the understanding and competency of both new and experienced project management practitioners worldwide.

The centerpiece of PMI’s Standards Program is *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*. First published in 1996 and updated in 2000, the *PMBOK® Guide*



ADVANCING THE PROFESSION (CONTINUED)

provides a basic reference for anyone interested in the profession of project management and a common lexicon within the profession. The *PMBOK® Guide* identifies and describes generally accepted knowledge and practices, those that are applicable to most projects most of the time and have widespread consensus on their value and usefulness.



PMI is recognized as a Standards Development Organization by the American National Standards Institute (ANSI) and the *PMBOK® Guide* has been approved as an American National Standard by ANSI (ANSI/PMI 99-001-2000). The *PMBOK® Guide* also is recognized by the Institute of Electrical and Electronics Engineers (IEEE) as an IEEE standard. In addition, it is used as an underlying reference in an International Organization for Standard-

ization (ISO) Technical Report on managing “software projects.

The *PMI Practice Standard for Work Breakdown Structures* is PMI’s first standard to expand on the information in the *PMBOK® Guide* with more definite “how to” information. Several additional standards are currently in various stages of development. These include application area extensions to the *PMBOK® Guide* such as government and construction. Each PMI standard is focused on improving the performance of projects or programs or organizations or personnel or the overall profession.

James R. Snyder Center for Project Management Knowledge and Wisdom

PMI’s Knowledge and Wisdom Center provides relevant, reliable, and timely information for people engaged in the profession of project management. Information specialists perform research, reference, and document delivery services for PMI members and other customers using periodical and book databases, literature search services, and the Internet.

Publications

PMI creates and offers a wealth of information on project management—more than any other project management organization in the world. And as a member, you will have access to all of it through a variety of PMI periodicals, books, training materials and educational resources.

PM Network® is PMI’s monthly professional magazine written exclusively for its members. *PM Network* will keep you up to date with project management techniques and best practices—and you’ll keep abreast of upcoming events and lessons learned on projects being planned, those under way and those just completed. *PM Network* is the number one reading choice of project management decision makers because it delivers the vital information needed to successfully manage important projects.

Project Management Journal®, the quarterly professional journal for the project management profession, also is yours as a member of PMI. Through the pages of this refereed journal, you will learn about state-of-the-art project management techniques, research, theories and applications. Experts from the global project management community detail the methods they use to successfully tackle projects. You’ll enjoy reading about the

practices of the world's top project management practitioners and researchers.

PMI Today® is the monthly newsletter sent to all members of the Project Management Institute. A supplement to *PM Network*, *PMI Today* offers up-to-the minute information on Institute issues, activities and events—information to encourage your professional development and to help you become an active participant in the project management community. Keep current on a wide range of PMI activities and news: PMI's Chapters, Specific Interest Groups (SIGs) and Colleges; PMI's technical activities in certification, research and standards, education and training; the Institute's annual Seminars and Symposium, special events and more.

PMI is also the world's leading publisher of project management books, training materials and

educational resources. As a PMI member, you will receive discounts when you purchase PMI books as well as many of the finest project management products available from commercial publishers. The Institute's *Information SourceGuide* is sent to members annually and features product descriptions of books on project management related topics from cost to quality and human resources to risk management.

For added convenience, PMI books and other project management materials can be ordered online at www.pmibookstore.org. The PMI Bookstore features a user-friendly ordering system, powerful search tools and the most comprehensive collection of project management information in the world. PMI members receive discounts when they order online, just as they do with mail or telephone orders.





Alliances & Outreach

As a global organization, PMI reaches out to organizations and project management constituencies around the world to foster communication and cooperation on topics of concern to PMI members and the profession as a whole.

On a worldwide scale, PMI forms alliances with organizations with which it shares interests, such as the Singapore Computer Society, as well as with governmental and nonprofit agencies around the world, in support of the profession.

At the local level, PMI Chapters work to forge similar grassroots alliances with business, government, schools and nonprofits.

PMI also builds relationships with the project management training community through the **Registered Education Provider (R.E.P.) program**. All R.E.P.s adhere to criteria established by PMI for appropriate professional development activities and are subject to periodic and random audits of their programs' quality. Examples of R.E.P.s include PMI Component organizations, schools, corporate training centers, government agencies, professional associations and professional consultants. On its Web site, PMI maintains a searchable database of all R.E.P. participants plus hundreds of the project management programs they offer. This is the largest database of project management training programs in the world.

With its **Global Assembly**, PMI acknowledges the increasing "globalization" of many organizations and their resulting need to reinvent many of their business practices and operations. The Global Assembly focuses on individuals and organizations

facing global challenges. It offers an opportunity for individuals in project management to expand their knowledge and understanding of global business practices, and provides the leaders and members of PMI's cooperating organizations the chance to participate in activities focused on common global issues.



In the business world, the PMI **Corporate Council** dynamically forges links with senior management of some of the world's top companies.

The Corporate Council is an opportunity for companies to demonstrate their dedication to the project management profession. Senior executives learn about and dialogue on the strategic issues impacting project management. The knowledge gained helps PMI prepare its members, through the development and enhancement of PMI programs, products and services, to meet employers' needs.

In the academic world, the PMI **Educational Foundation** advances project management awareness and skills among elementary and secondary students and educators, and at the same time it supports university-level study of project management with annual scholarships, grants and awards.



Join The Project Management Institute Today

Whether you are new to the profession or a seasoned practitioner, when you become a member of the Project Management Institute, you affiliate with an elite group of individuals. PMI members, be they students, practitioners, consultants, academics or other individuals in project management, are dedicated to their careers, to their own professional and personal development, to the profession of project management and to making their own contributions to it. As members, individuals have access to unparalleled knowledge, resources, learning and networking opportunities within the professional community.

The benefits of PMI membership are many. They include:

Professional Development and Certification—PMI members receive significant monetary savings when they register for SeminarsWorld events and PMI's Annual Seminars and Symposium. And although you don't have

to be a PMI member to earn one of PMI's certifications, PMI members receive discounted examination fees and have access to the vast network of PMI members who are certified.

Research and Standards—As a PMI member you will receive a free copy of the world's de facto standard for the project management profession, *A Guide to the Project Management Body of Knowledge (PMBOK® Guide)*. The *PMBOK® Guide* is the basic reference of generally accepted project management knowledge and practices, and is an ANSI-recognized project management standard. You will also benefit from PMI's ongoing research programs dedicated to advancing the profession and supporting its practitioners.

Knowledge and Wisdom Center—PMI members can access a wealth of information and research resources both online as well as in a physical library located at PMI Headquarters. These services are free or of minimal cost to PMI members.

When you join the global community of project management practitioners that is the Project Management Institute, you open a world of opportunities: for professional growth and credentialing, for enhancing your project management knowledge and skills and for the networking with your peers and fellow project management practitioners that leads to new and rewarding professional friendships.



Career Headquarters—PMI's employment services are dedicated to providing employers and job seekers in the project management profession with the tools to meet their employment needs. The online services at www.pmi.org/careerhq include job postings, the CareerLink directory of PMI member résumés, and other valuable resources. PMI members can post their résumés to the CareerLink directory and search project management job postings free of charge. PMI's Career Connections is a career networking event that provides a forum for job seekers and employers to meet and discuss career advancement opportunities.

Publications—PMI members receive the entire family of PMI publications: *PM Network*, *Project Management Journal* and the member newsletter *PMI Today*. Plus you will save money on thousands of project management books and other learning and resource materials.

www.pmi.org—Project Management's Most Popular Address—The PMI Web site is the top Internet resource for project management. It is loaded with information and news, and is your gateway to an exclusive members-only area plus thousands of titles in PMI's online bookstore, www.pmi.org/bookstore.

Membership Categories

Individual Member—Individual membership entitles members to all privileges and benefits of membership.

Student Member—Student membership is open to students currently enrolled in a degree-granting program at an accredited, or globally equivalent, college or university. Applicants must enclose verification of current enrollment with their completed Membership Application.

Group Billing—A simplified group-invoice program for individual memberships is available. It requires a minimum of 15 employees. Each individual within the plan must join PMI and a minimum of one Chapter and one Specific Interest

Group (SIG). The new member application fee is waived for individuals joining under the Group Billing Plan. For complete information on Group Billing, please visit: www.pmi.org/membership or call PMI Customer Service at +610-356-4600.

To Become a PMI Member Today

1. Select your membership category. Complete the application and provide information about yourself as requested. This information will assist us in serving you.
2. Gain maximum benefit from your PMI membership by joining one or more PMI Components: Chapters, Specific Interest Groups (SIG) and Colleges. A complete list of PMI Components and their fees is included on the following pages.
3. Tear off the completed application form and send it, along with a check or money order (made payable to Project Management Institute, in U.S. dollars, drawn on a U.S. bank), to:

Project Management Institute
Headquarters
Four Campus Boulevard
Newtown Square, PA 19073-3299 USA

If paying by credit card, you may fax the application form (both sides, please) to +610-356-4647 or join online at www.pmi.org/membership/apply.htm.

4. After your application has been processed, you will receive an e-mail confirmation. Your New Member Welcome Kit including your membership card and membership certificate, *A Guide to the Project Management Body of Knowledge—2000 Edition (PMBOK® Guide)* on CD-Rom, and payment receipt will be mailed to you. Your subscriptions to *Project Management Journal*, *PMNetwork* and *PMI Today* will begin arriving in about 6-8 weeks.

5. By joining PMI you agree to adhere to the PMI Member Code of Ethics. For a full copy of the PMI Member Code of Ethics, please visit the PMI Web site at www.pmi.org/membership or call PMI Customer Service to have a copy sent to you.



To Join OnLine

To join PMI online using a credit card, please go to the PMI Web site at: www.pmi.org/membership/apply.htm. You can fill out a secure online Membership Application or download and print out an application to mail or fax in. You can also obtain complete information and an application for the Group Billing Plan.



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